

Rapid Hypothesis Testing Cycle in Large-Scale Web Applications by Rails



Recruit Lifestyle Co., Ltd.

Data Engineering Unit
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RECRUIT リクルートライフスタイル

Speaker



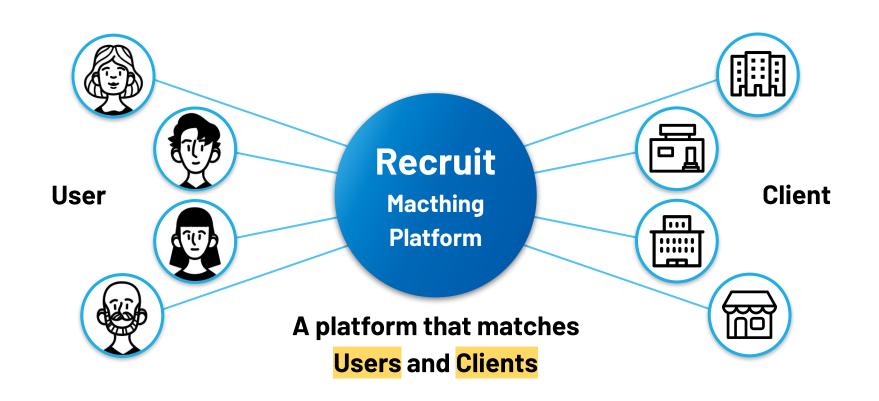
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Recruit Lifestyle Co., Ltd.
Data Engineering Unit
Product Manager, Data Planner



Ganbaatar Bya
Recruit Lifestyle Co., Ltd.
Data Engineering Unit
Engineer

Our Company

Our Business



Our services











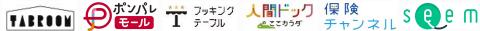




































About our company

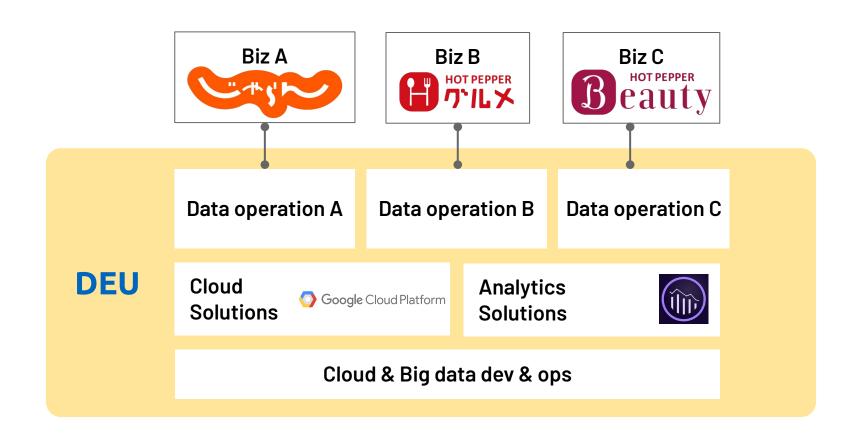
Biz segments	Region	Main Biz	Group companies
HR Technology	HR Technology		
Media & Solutions	Marketing Solutions	Housing and Real Estate	RSC
		Bridal	RMP
		Travel	RLS
		Dining	PRECRUIT リクルートライフスタイル
		Beauty	
	HR Solutions	Recruting in Japan	RCA · RJB
Staffing	Japan Operations		
	Overseas Operations		

Trading Volume March 2019

Approx. 180 Billion JPY

Data Engineering Unit
Crossing dept. that
develop and operate data

Data Engineering Unit's mission



Our Data Solutions

Item recommendation

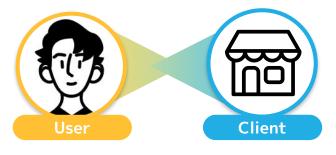
Point distribution optimisation

Preference estimation

Sort items

Real time offer

Revenue Simulation



RFM / LTV model

TV-CM effect estimate

Separation prevention

Chat bot

Document and image classification

Price optimization

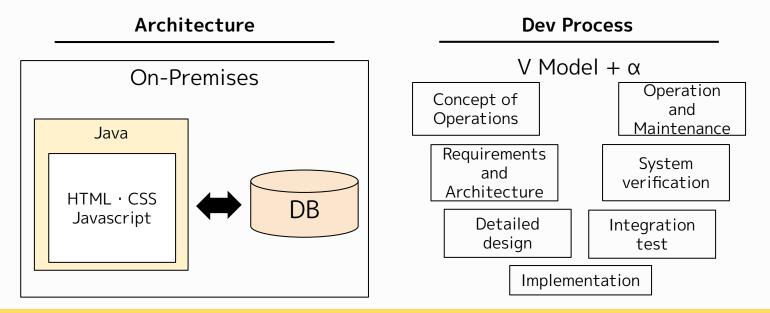
Plan recommendation

Etc.

Our action

Our History

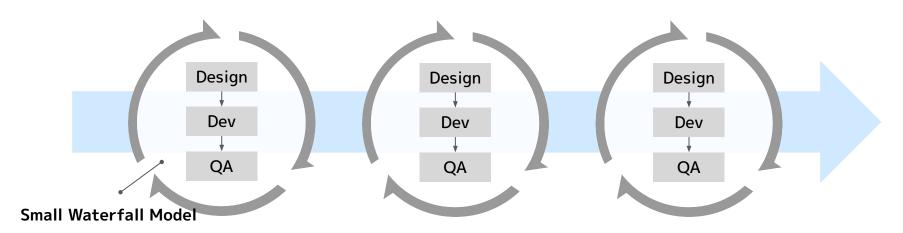
Current status of Large-scale service over 10 years



Large-scale services require reliability through stable operation **Great impact when a problem occurs

Change Development Process

Process improvement including Agile in "Our service"



Architecture is also On-Premises

Existing architectures face difficult challenges

Cloud and our architecture

Focus on new architecture such as Cloud and serverless

- On-Premises to Cloud
- New architecture such as serverless has appeared



Migrating large services is not easy

- Understanding migration is really a challenge.
- Migration cost is comparable with new cloud development services.
- The direction of product is not affected by the keyword "Cloud"

Understand what our users really want!!

For Value Provision

The importance of "Approach method" is increasing

「P: people」「P: process」「T: technology」 Understand these keywords.

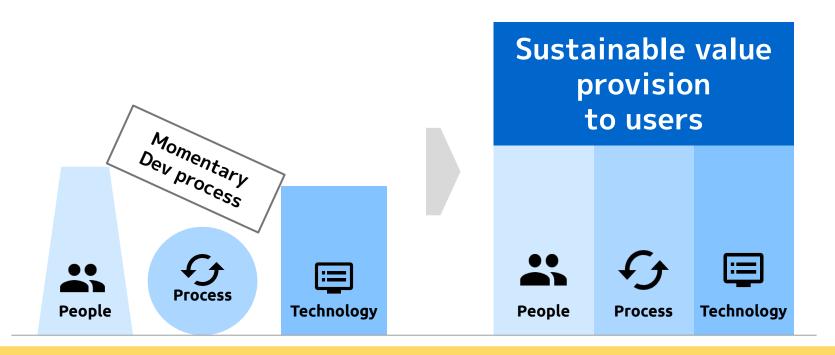


Focus on providing valuable services to users

Understand importance of 「How」

Product value is more important to user than architecture *Don't be the developer's self-satisfaction

Anti-pattern: Unbalanced P-P-T



A momentary architecture and development process do not lead to sustainable value provision

Utilizing tech that prioritizes value provision

No growth of product just by "Protection"

Actively adopt new technologies such as cloud Maximize value provision to users



Hybrid efforts in architecture, dev process and operation.

Understand what is needed now without considering new tech as the top priority

Separation of "Agility" and "Reliability"

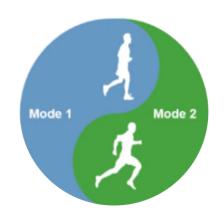
The important thing is "Give value to user first"

Think about what you should prioritize.

Work on carving out the architecture by considering on an "Agility" and "Reliability" system

Bimodal IT (SoR/SoE)

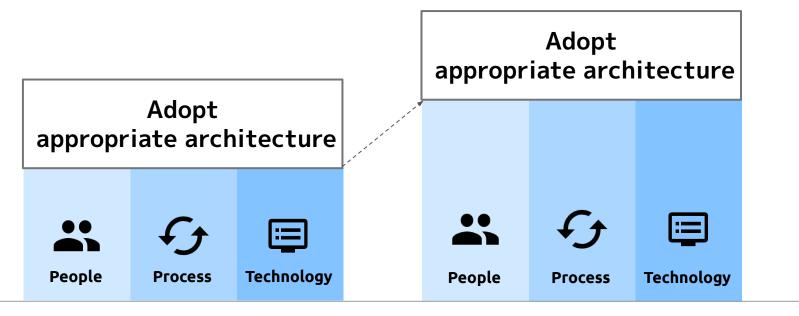
Reliability
Waterfall, V-model
Plan-driven,approval-based
Long(months)



Agility
Agile, Kanban
continuous,process-based
Short(weeks, days)

Adopting P-P-T balanced architecture

The adoption of optimal tech raise the level of P-P-T



Balance

Our challenge for user

Always thinking about "How" to realize value provision

- Users do not reach without proper "How"
- Depending on your "How", the speed to reach users will vary greatly



Awareness of user and business value.

In architecture, development process and operation,
Think of "Reliability" and "Agility" separately,
Not aiming to adopt all new programing languages and architectures

Always thinking to pursue user value provision

Dev. Side

Today's Message

Product Mission



From **developer** viewpoint

Reduce development concerns

Our Strategies

MVP development

Q: How can we execute many testings for users?

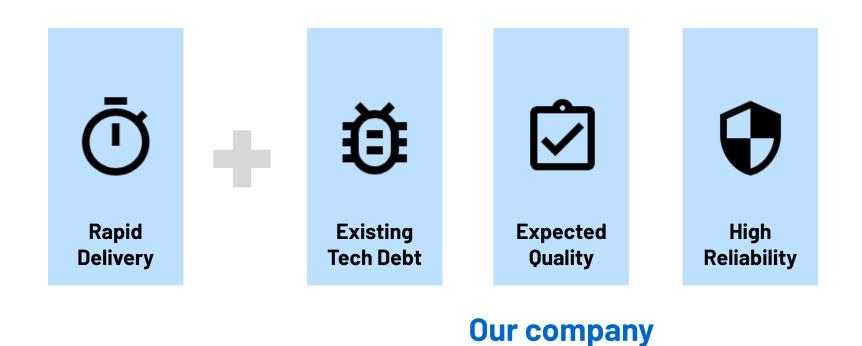


A: Just quickly develop features & test it.

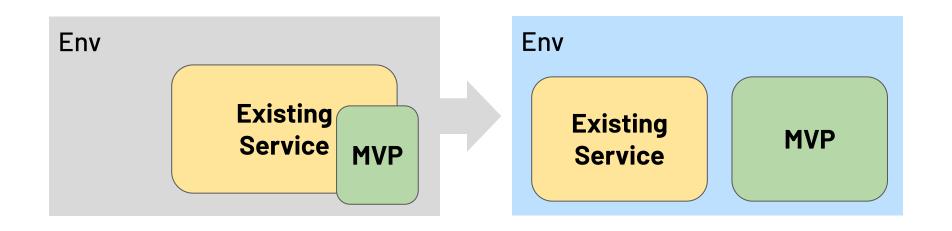


No. There are too many concerns!

Difficulties of MVP in our company

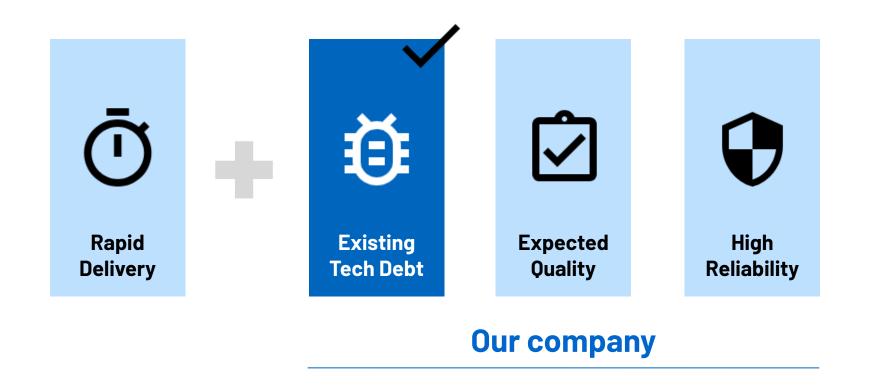


Strategy 1-1: Separated Environment

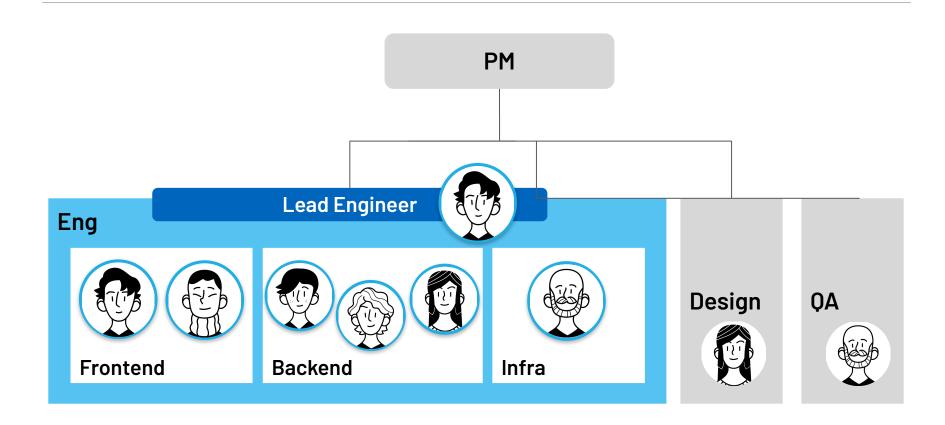


- ✓ independant on tech. debt
- √ increase # of testings

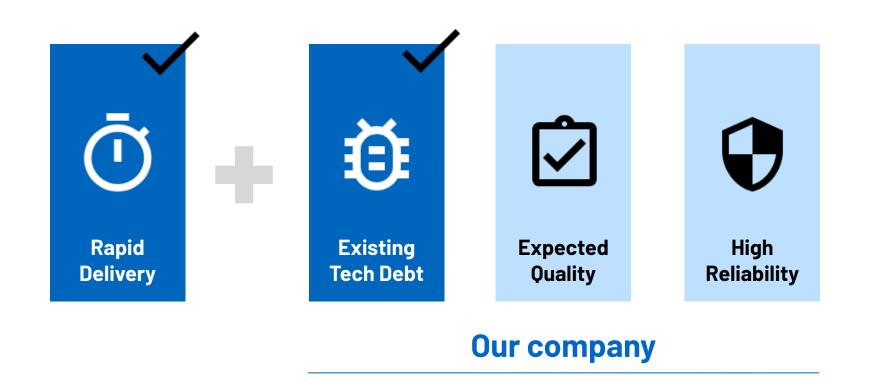
Strategy 1-1: Separated Environment



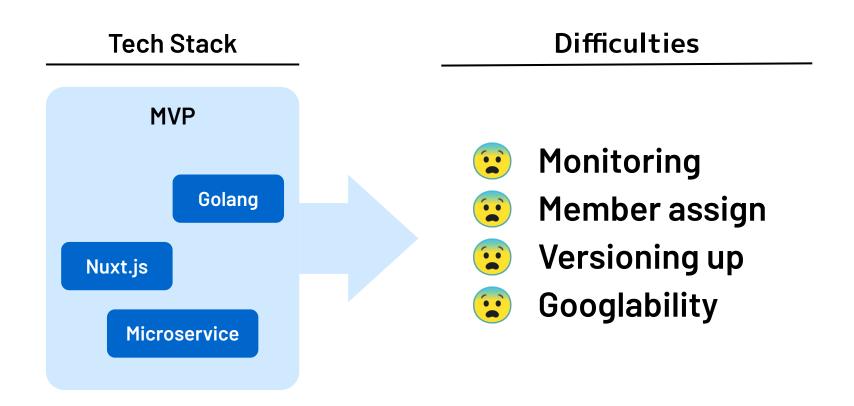
Strategy 1-2: Independent Dev Team



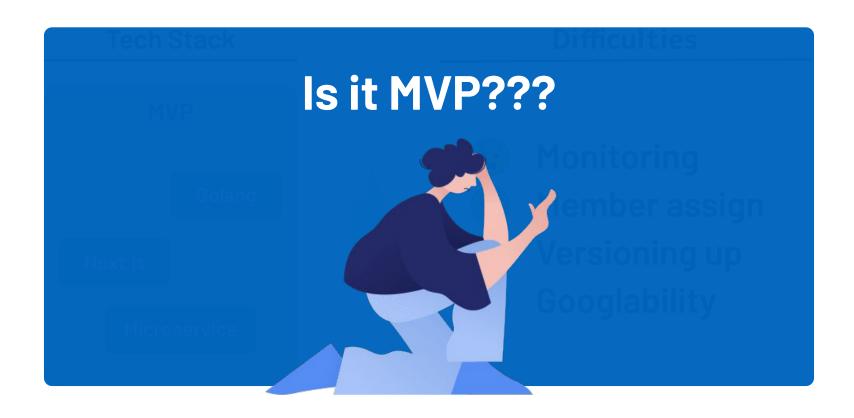
Strategy 1-2: Independent Dev Team



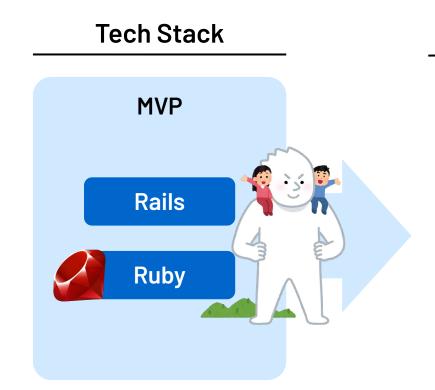
Failures in Architecture



Failures in Architecture



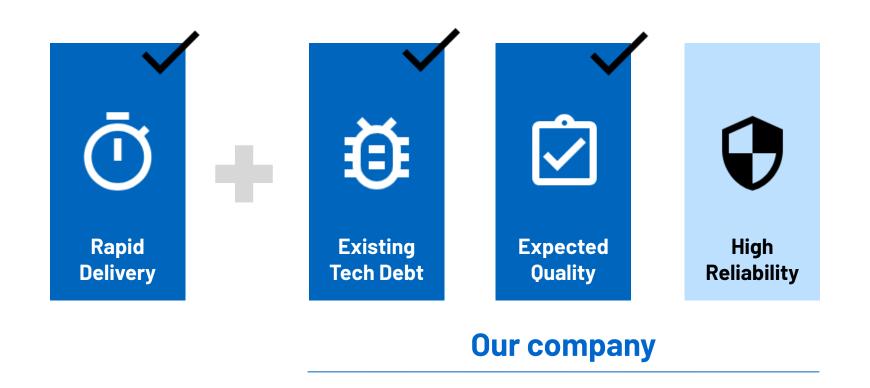
Strategy 2: Ruby on Rails



Benefits

- ✓ Easy for beginners
- ✓ Stable Framework
- ✓ Matured Ecosystems

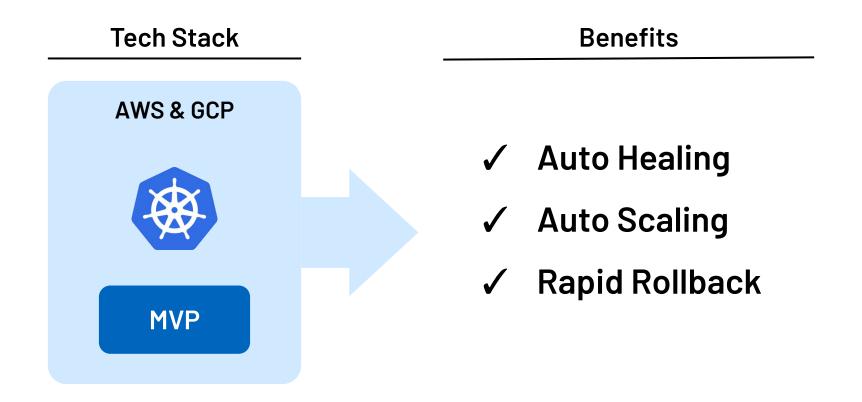
Strategy 2: Ruby on Rails



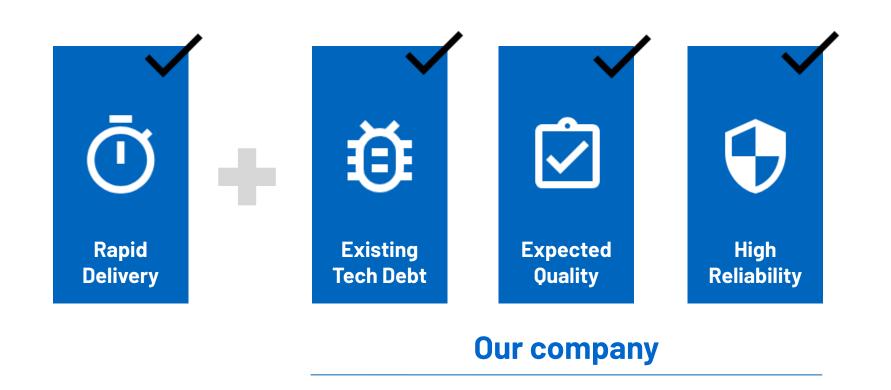
Strategy 3-1: + Cloud

Benefits Tech Stack **AWS & GCP** aws ✓ More Functionality ✓ More Flexibility **MVP** Managed Monitoring Google Cloud Platform

Strategy 3-2: Kubernetes

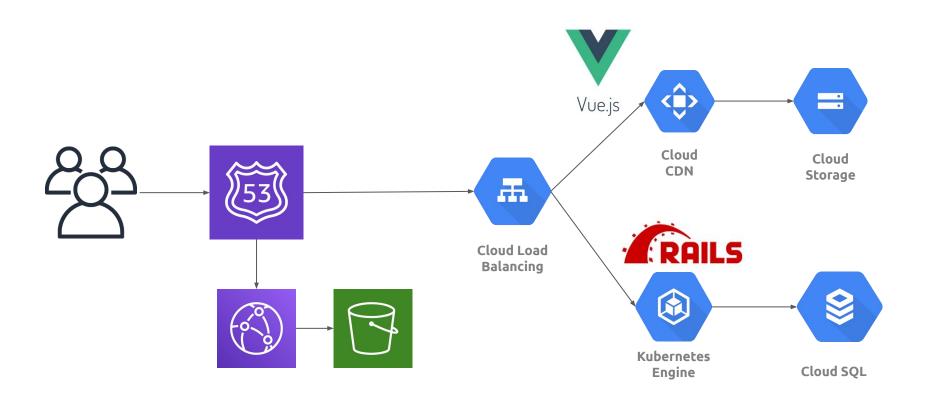


Strategy 3: Cloud & Kubernetes

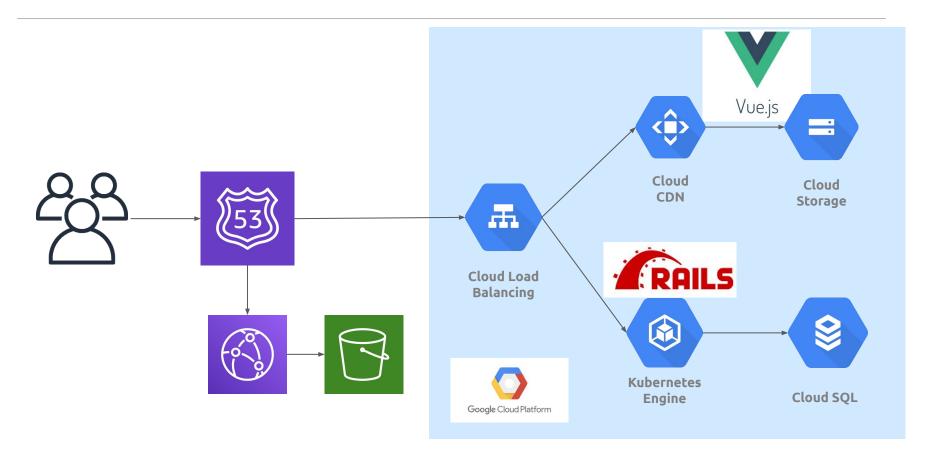


More Reliability

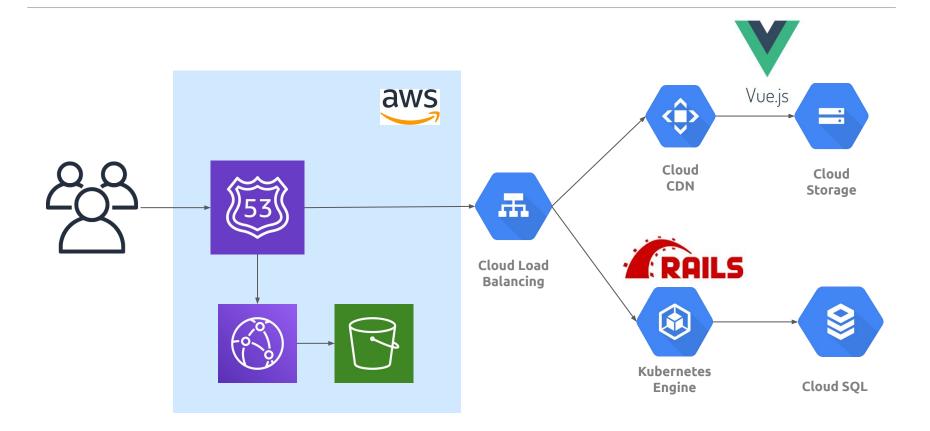
Overview



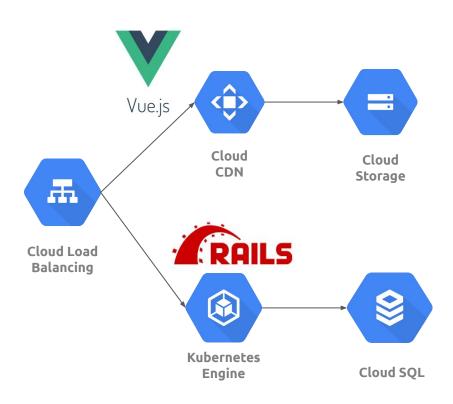
Conventional parts



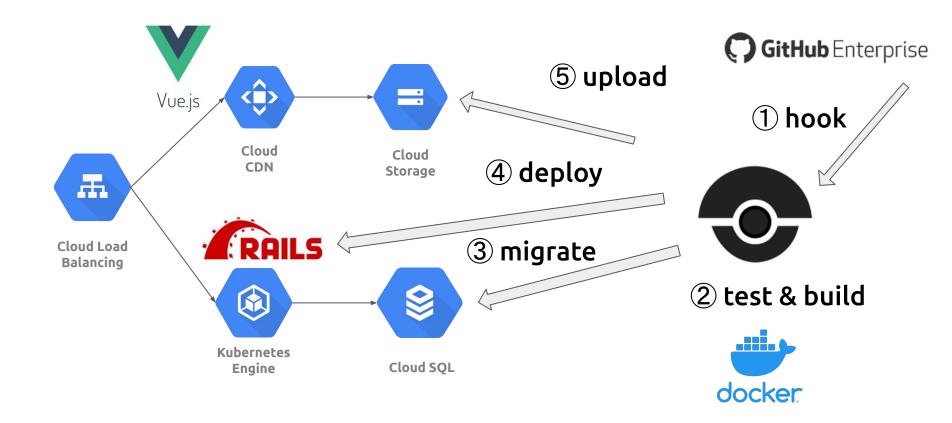
1. Failover



2. DevOps

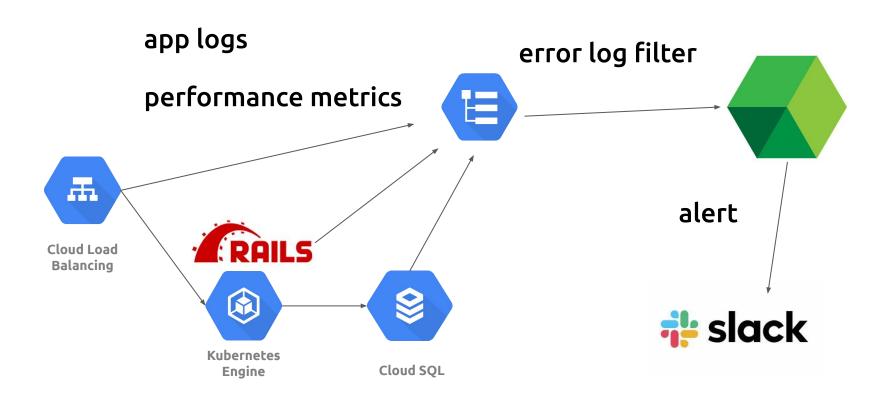


2. DevOps

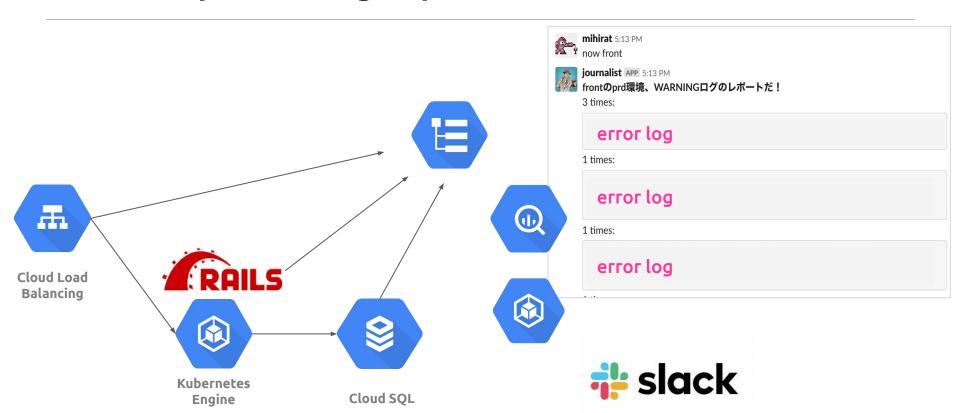


More Quality

Monitoring

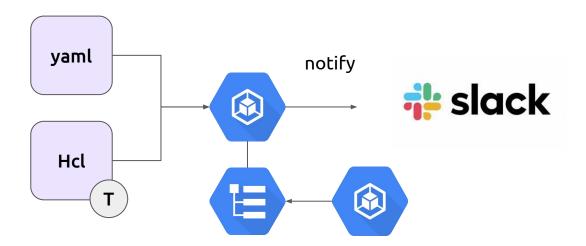


1. Easy Error Log explorer



2. Codified Alerts

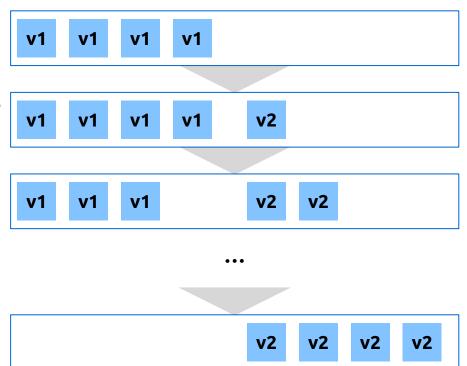
- To manage app alerts, codified settings in Terraform
 - sharable knowledge
 - less human error: not to let errors be ignored



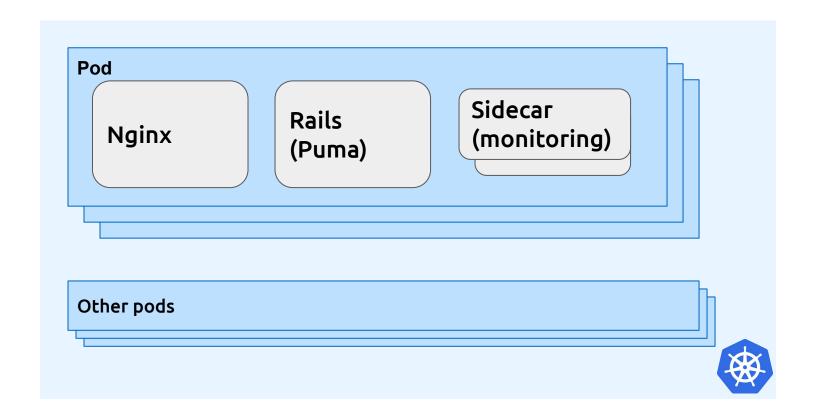
Challenges

k8s pod lifecycle: Rolling Update

- 1. Deploy v2
- 2. v2 pod added
- 3. once v2 is ready, v1 dies
 - ~repeat 2 to 3~
- 4. all replaced

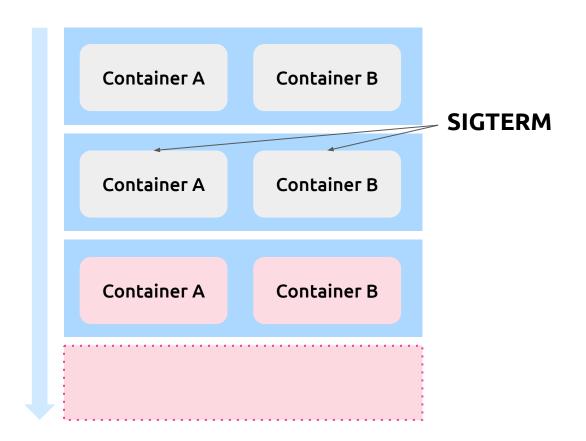


Rails architecture on k8s



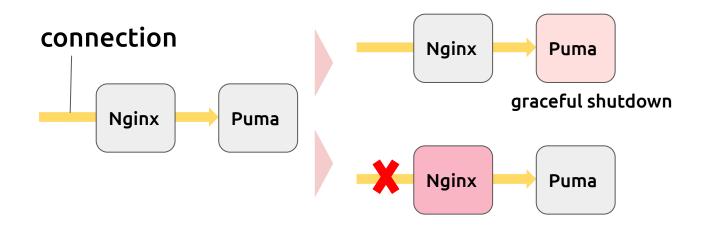
k8s pod lifecycle

- 1. Processes running
- 2. Receives SIGTERM
- 3. Each process dies
- 4. Pod dies



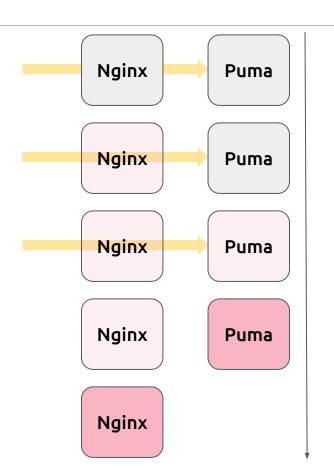
Graceful Shutdown Problem

- By default, shutdown is not ordered
 - Puma start Graceful Shutdown
 - Nginx immediately dies
 - connection badly closed X(



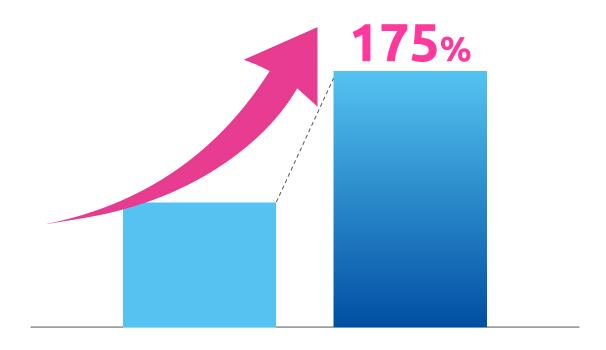
Graceful Shutdown Problem: How To Order

- Puma & Nginx postpones SIGTERM
 a. preStop
- 2. Start GS in Nginxa. till wait puma process ends
- 3. Start GS in Pumaa. connections stay
- 4. Requests gone, receives SIGTERM a. Nginx starts shutdown
- 5. Pod dies



Achievements

More Productivity



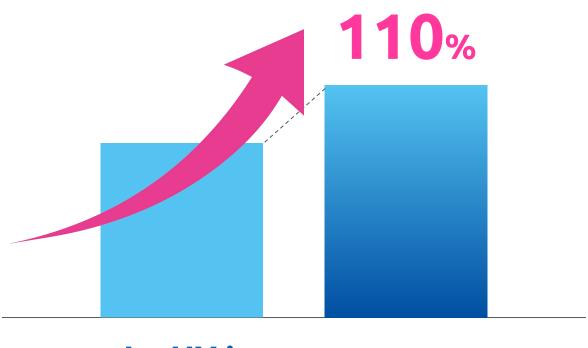
175% productivity since previous architecture

Fast Velocity



velocity since previous architecture
30 releases in first 3 months

CVR rift



by UX improvements

Wrap up

To focus on users,

Ruby on Rails on Kubernetes on Clouds









fin.